

MERKO EHITUS

Construction, Engineering & Real Estate

16 October 2014
East Capital Investor Tour











Group In Brief



The largest listed construction company in the Baltics

Construction services:

- General construction
- Engineering construction
- Road construction

Own developed real estate projects



Operates in Estonia (81% of revenue), Latvia (17%), Lithuania (2%)











Share quoted on Nasdaq Tallinn since 1997



Value Offering

Integrated project management and general contracting service across the full life cycle of construction projects.

- From idea to planning to engineering design to site works to warranty: full responsibility to deliver the project.
- We mainly contract subcontractors, but also use own workforce in concrete works, road construction, high-and medium voltage electrical engineering, external pipe networks.
- We invest in real estate and develop homes for sale directly to consumers.
- We provide co-financing and share project risks, also in PPP

Our differentiation:

- Experienced project managers and engineers
- Experience and influence on subcontractor market
- New engineering and construction solutions
- Strong financial capability relative to peers





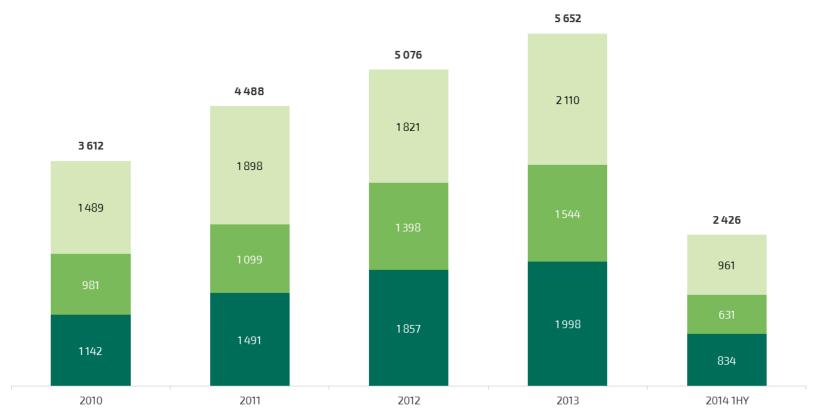
MARKET



Construction Market

$\hbox{Building Market volumes (with own forces) and growth in the Baltic States}$

in million euros



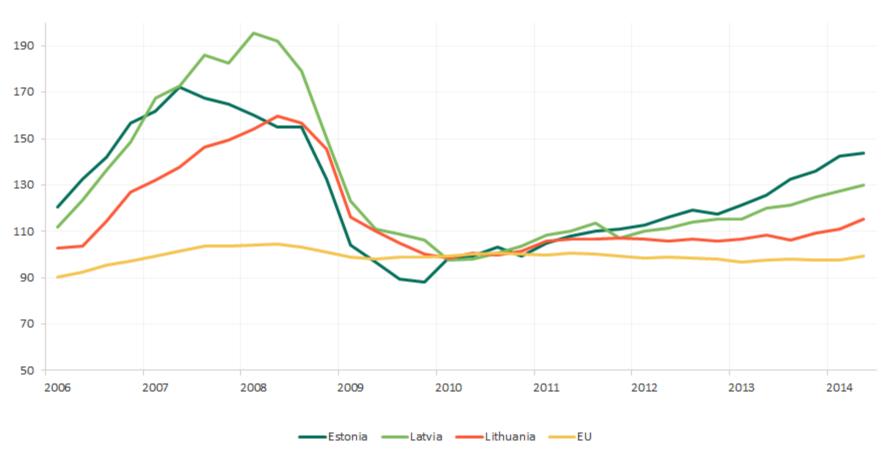
■ Estonia

LatviaLithuania



Real Estate Market

House price index (2010=100)





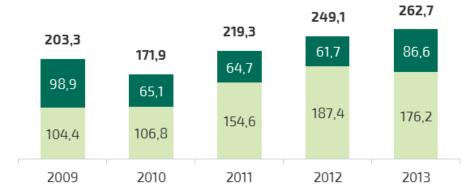
BUSINESS ACTIVITIES



General Construction

- Construction of buildings and facilities
- ❖ 33% of 2013 revenues (+40% y-o-y), 50% of HY 2014
- Decrease since 2009 (2009: 43% of total revenues) due to increasing share of infra projects, however this is changing yet again
- Markets:

REVENUE in million euros





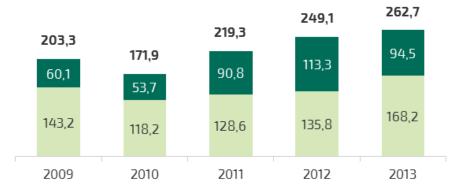




Civil Engineering

- Infrastructure and engineering projects. Including water, environmental and electrical projects.
- ❖ 36% of 2013 revenues (-17% y-o-y), 21% of HY 2014
- EU funding is key
- Markets:

REVENUE in million euros



Other segments

Civil engineering



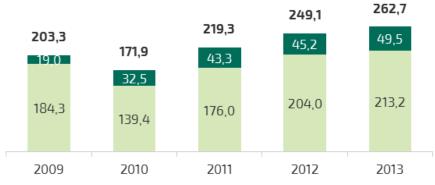
Design and construction of pipes in Leppneeme village, 2013



Road Construction

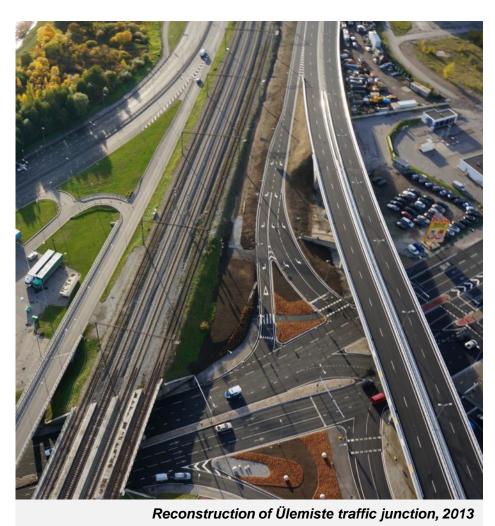
- Road construction and long-term road maintenance contracts
- 19% of 2013 revenues (+10% y-o-y), 10% of HY 2014
- EU funding is key
- Since 2010 large scale projects
- Market:

REVENUE in million euros



Other segments

■ Road construction



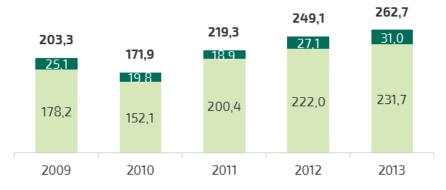


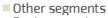
Real Estate Development

- Own development of residential apartments
- Merko has become the flagship of Baltics residential development
- 12% of 2013 revenues (+14% y-o-y), 18% of HY 2014
- 2009-2011 downturn years
- Markets:

REVENUE

in million euros





■ Real estate development



Skanstes virsotnes apartment buildings, several phases 2006-2013



2014 Largest Projects In Progress Estonia





Own development Kentmanni apartment building (2014): €28 mln



Tondiraba Ice Arena (2014): €21.7 mln



Design and renovation of the infrastructure of Tallinn tram line no. 4 (2015): €26 mln, consortium



2014 Largest Projects In Progress Latvia





Polipaks manufacturing and logistics center (2015): €17.8 mln







2014 Largest Projects In Progress Lithuania



Vilnius and Kaunas train terminals (2014): €3.6mln

Own development: Fizikų, 108 apartments (started in 2014)



Vilnius Balsiai Secondary School – PPP (2011–2035)



Civil construction works of Nordbalt HVDC converter station in Klaipeda district (2015): €6.0mln



2013 AND 6M 2014 RESULTS



2013 and 6M 2014: Key Highlights

EUR millions	2013	2012	Var	6M 2014	6M 2013	Var
Revenue	262.7	249.1	+5.5%	113.7	113.7	0.0
Gross profit	22.7	17.9	+26.8%	10.1	9.8	+3.1%
Gross profit margin, %	8.6	7.2	+19.4%	8.9	8.6	+3.5%
EBITDA	15.1	11.4	+32.5%	10.1	9.8	+3.1%
Net profit, attributable to equity holders of the parent	10.4	7.6	+36.8%	4.4	4.0	+10.0%
Earnings per share (EPS), in euros	0.59	0.43	+37.2%	0.25	0.23	+8.7%
Secured order book	213.7	189.9	+12.5%	191.6	184.4	+3.9%
Employees	860	915	-6.0%	851	943	-9.8%

^{*} Variance calculated based on rounded consolidated financial figures

Financial objectives:

The minimum period average return on equity (ROE): 10%

Dividend pay-out ratio: 50-70% of the annual profit

Equity ratio: at least 40%

2013 actual:

Annual return on equity (ROE): 8.8% (2012: 6.8%)

Dividend pay-out ratio: 70% (2012: 70%)

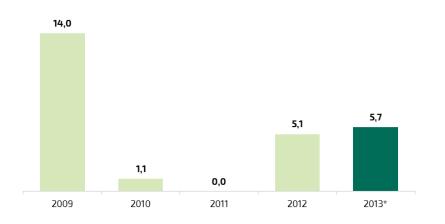
Equity ratio: 50.2% (2012: 52.0%)



DIVIDEND YIELD percentages

Stock Exchange overview







Shareholders	No of shares	% of total 30.09.2014	% of total 30.06.2014	Variance
AS Riverito (management)	12 742 686	71,99%	71,99%	-
ING Luxembourg S.A. AIF Account	974 126	5,50%	5,50%	-
Skandinaviska Enskilda Banken S.A.	469 378	2,65%	2,71%	-10 149
Firebird Republics Fund Ltd	375 704	2,12%	1,71%	73 309
Skandinaviska Enskilda Banken AB, Swedish clients	293 660	1,66%	1,72%	-11 400
Firebird Avrora Fund Ltd	190 519	1,08%	0,96%	20 519
Skandinaviska Enskilda Banken AB, Finnish clients	154 804	0,87%	0,74%	23 112
State Street Bank and Trust Omnibus Account a Fund No OM01	153 018	0,86%	0,86%	-
SEB Elu- ja Pensionikindlustus AS	148 020	0,84%	0,84%	-
Clearstream Banking Luxembourg S.A. clients	143 652	0,81%	0,81%	
Total largest shareholders	15 645 567	88,38%	87,84%	95 391
Other shareholders	2 054 433	11,62%	12,16%	-95 391
Total shares	17 700 000	100.00%	100,00%	



MARKET OUTLOOK AND FOCUS



Market outlook

Construction market

- A decrease of 10-15% in construction volumes is expected in the Baltic States, primarily in Estonia, during 2014 and 2015.
- Continuing decrease of public sector procurements due to the switchover to the new EU funding period and uncertainties around allocation of funds by sectors and projects. Somewhat less funding expected for construction and infrastructure projects, but overall EU funding in Baltics is ok compared to previous EU budget:
 - Estonia, growth of EUR 2.5 billion to EUR 5.9 billion;
 - Latvia, contraction of EUR 0.1 billion to EUR 5.6 billion;
 - Lithuania, growth of EUR 1.8 billion to EUR 8.4 billion.
- The number of projects launched by private sector shows a positive trend. Nevertheless the private sector will not be able to compensate in the full reduction in procurement by the public sector (specially external networks).
- Market has become more competitive and aggressive on margins, especially in buildings segment. This leads to a challenging position to win contracts and keep the profitability levels.

Real estate development

- Number of transactions and price per m2 have shown growth trend up until 1H 2014 due to low interest rates and limited supply of new flats during the last few years.
- Still good potential to start new developments in all Baltic capitals, however clients are increasingly selective by location, quality and price. Supply of new apartments on sale to increase during 2014-2015.
- Increased apartment offering is likely to cause price stabilisation and the prolongation of sales periods.



Focus going forward

- Key challenge to increase and also keep the 2013 level of secured order book.
- Active positioning in residential realestate.
- Closely following the developments in the nearby markets and new opportunities. Aim to identify non-Baltic revenue potential at acceptable risk level.
- Mitigation of project management risks and improvement of control systems.
- A greater focus on costs. Optimization of group legal structure. Keeping and recruiting the best employees.





Exclusive apartment building in the heart of Tallinn offering great views to the old town, city centre and Gulf of Tallinn

14 storeys, 92 apartments + commercial premises. Two sections (8- and 14-storey) of the building are interconnected through a 2-storey underground car park.

Smart Home concept enables to use a smartphone or tablet as a remote control for adjusting lighting, heating and air conditioning or opening doors for welcomed guests.



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